



**DRAFT TOP - LAYER
SERVICE DELIVERY AND BUDGET
IMPLEMENTATION PLAN**

2018/2019 FINANCIAL YEAR

| KPI Nr | Development Priority | KPA | National Development plan | Indicator | Baseline | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | Ann Target | Annual Target Date |
|--------------------------|--|---|--|--|--|-------------------------------|--------------|------------------|---|---|--------------------|
| MUNICIPAL MANAGER | | | | | | | | | | | |
| KPI 01 | Development Priority 10: Administrative and Institutional capacity | Financial Viability | Outcome 9: A responsive and, accountable, effective and efficient local government system. | Actual Operational expenditure / Operational Budget. 5% Deviation of actual operational expenditure of departmental budget by 30 June 2018 | 5% Deviation of actual expenditure vs departmental budget by 30 June 2017 | N/A | N/A | N/A | 5% Deviation of actual operational expenditure of departmental budget by 30 June 2018 | 5% Deviation of actual operational expenditure of departmental budget by 30 June 2018 | 30-Jun-18 |
| KPI 02 | Development Priority 10: Administrative and Institutional capacity | Financial Viability | Outcome 9: A responsive and, accountable, effective and efficient local government system. | Actual Capital expenditure / Capital budget. 95% of capital expenditure of unallocated funds by 30 June 2018. | Actual Capital expenditure / Capital budget. 95% of capital expenditure of unallocated funds by 30 June 2017 | N/A | N/A | N/A | 95% Expenditure | 95% Expenditure | 30-Jun-18 |
| KPI 03 | Development Priority 10: Administrative and Institutional Capacity | Institutional Development and Organisational Transformation | Outcome 5: A skilled and capable workforce to support inclusive growth | PMS framework : Signed Performance Agreements for all Section 57 employees by 31 July 2017 (Financial year 2017/2018) | PMS framework : Signed Performance Agreements for all Section 57 employees by 30 June 2017 | Signed Performance Agreements | N/A | N/A | | Signed Performance Agreements | 31-Jul-17 |
| KPI 04 | Development Priority 10: Administrative and Institutional Capacity | Institutional development and organisational transformation | Outcome 9: A responsive and, accountable, effective and efficient local government system. | 3 year Risk based audit rolling plan and annual operational plan submitted to Audit Committee and Accounting Officer for approval by 30 June 2018. | Approved by Chief Accounting Officer and Audit Committee | N/A | N/A | N/A | Approved by Chief Accounting Officer and Audit Committee | Approved by Chief Accounting Officer and Audit Committee | 30-Jun-18 |
| KPI 05 | Development Priority 10: Administrative and Institutional capacity | Good governance | Outcome 9: A responsive and, accountable, effective and efficient local government system. | Project clean audit: to maintain a clean audit opinion - 2 Quarterly Reports by 30 June 2018 | Project clean audit: to maintain a clean audit opinion - 2 Quarterly Reports by 30 June 2017 | N/A | N/A | Quarterly report | Quarterly report | 2 Quarterly reports | 30-Jun-18 |

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| KPI 06 | Development Priority 10: Administrative and Institutional Capacity | Institutional development and organisational transformation | Outcome 9: A responsive and, accountable, effective and efficient local government system. | Compilation and submission of Section 46 report by 31/08/2017 to AG. | Compilation and submission of Section 46 report by 31/08/2016 to AG | Compilation and submission of Section 46 report by 31/08/2017 to AG | N/A | N/A | N/A | Compilation and submission of Section 46 report by 31/08/2017 to AG | 31-Aug-17 |
| KPI 07 | Development Priority 10 : Administrative and Institutional Capacity | KPA 6 : Good Governance | Outcome 9: A responsive and, accountable, effective and efficient local government system. | Annual review of Organizational Structure | Annual review of Organizational Structure | N/A | N/A | N/A | Annual review of Organizational Structure | Annual review of Organizational Structure | 30-Jun-18 |

| KPI Nr | Development Priority | KPA | National Development Plan | Indicator | Baseline | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | Ann Target | Annual Target Date |
|--------------------------------|--|---|---|--|--|-------------------------------------|---|--|-------------------------------------|--|--------------------|
| CHIEF FINANCIAL OFFICER | | | | | | | | | | | |
| KPI 08 | Development Priority 10: Administrative and Institutional Capacity | Facilitate the establishment of good governance practices | Outcome 9: A responsive and, accountable, effective and efficient local government system | Compilation and submission of Section 72 Report by 25/01/2018 to Provincial Treasury | Compilation and approval of Section 72 Report by 25/01/2017 to Provincial Treasury | N/A | N/A | Compilation and submission of Section 72 Report by 25/01/2018 to Provincial Treasury | N/A | Compilation and submission of Section 72 Report by 25/01/2018 to Provincial Treasury | 25/01/2018 |
| KPI 09 | Development Priority 10: Administrative and Institutional capacity | Financial Viability | Outcome 9: A responsive and, accountable, effective and efficient local government system | Actual operational expenditure as a % of approved expenditure - 95% | Actual operational expenditure as a % of approved expenditure - 95% | 95% (Quarterly) on a pro rata basis | 95% (Quarterly) on a pro rata basis | 95% (Quarterly) on a pro rata basis | 95% (Quarterly) on a pro rata basis | 95% (Quarterly) on a pro rata basis | 30-Jun-18 |
| KPI 10 | Development Priority 10: Administrative and Institutional capacity | Financial Viability | Outcome 9: A responsive and, accountable, effective and efficient local government system | Actual operational revenue as a % of approved revenue - 99% | Actual operational revenue as a % of approved revenue - 99% | 99% (Quarterly) on a pro rata basis | 99% (Quarterly) on a pro rata basis | 99% (Quarterly) on a pro rata basis | 99% (Quarterly) on a pro rata basis | 99% (Quarterly) on a pro rata basis | 30-Jun-18 |
| KPI 11 | Development Priority 10: Administrative and Institutional capacity | Good Governance | Outcome 9: A responsive and, accountable, effective and efficient local government system | Quality of Annual Financial Statements and Audit File particulars. Reduction of financial related exceptions to 15 by 30/11/2017 | Quality of Annual Financial Statements and Audit File particulars. Reduction of financial related exceptions to 15 by 30/11/2017 | N/A | Reduction of financial related exceptions to 15 by 30/11/2017 | N/A | N/A | Reduction of financial related exceptions to 15 by 30/11/2017 | 30-Nov-17 |

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|--------|--|---|---|---|--|---|---|---|---|---|-----------|
| KPI 12 | Development Priority 10: Administrative and Institutional capacity | Good Governance | Outcome 9: A responsive and, accountable, effective and efficient local government system | Compilation & submission of Annual Financial Statements - External Audit Strategy for 2016/2017 audit | Compilation of Annual Financial Statements - External Audit Strategy for 2015/2016 audit - MFMA compliance by 30/06/2016 | Compilation & submission of Annual Financial Statements | N/A | N/A | N/A | Compilation & submission of Annual Financial Statements | 31-Aug-17 |
| KPI 13 | Development Priority 10: Administrative and Institutional capacity | Good Governance | Outcome 9: A responsive and, accountable, effective and efficient local government system | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 30-Jun-18 |
| KPI 14 | Development Priority 10: Administrative and Institutional Capacity | Institutional Development and Organisational Transformation | Outcome 9: A responsive and, accountable, effective and efficient local government system | Develop new Finance related policies, By-Laws and procedures - 100% updated register by 31/05/2018 | Develop new Finance related policies, By-Laws and procedures - 100% updated register by 31/05/2017 | N/A | N/A | N/A | 100% updated register by 31/05/2018 | 100% updated register by 31/05/2018 | 31-May-18 |
| KPI 15 | Development Priority 10: Administrative and Institutional Capacity | Institutional Development and Organisational Transformation | Outcome 9: A responsive and, accountable, effective and efficient local government system | Review Finance related policies, By-Laws and procedures - 100% updated register by 30/06/2018 | Review Finance related policies, By-Laws and procedures - 100% updated register by 30/06/2017 | N/A | N/A | N/A | 100% updated register by 30/06/2018 | 100% updated register by 30/06/2018 | 30-Jun-18 |

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| | Development Priority 10: Administrative and Institutional Capacity | Service Delivery and Infrastructure Development | Outcome 8: Sustainable human settlements and improved quality of household live. | Free Basic Services - Percentage of households on the financial system (indigent households) earning less than the amount approved by Council (2x old age pension allowance per month) with access to free basic services | Free Basic Services - Number of households earning less than the amount approved by Council (2x old age pension allowance per month) with access to free basic services per quarter: 100% | 100% of indigent households on the financial system with access to free basic services | 100% of indigent households on the financial system with access to free basic services | 100% of indigent households on the financial system with access to free basic services | 100% of indigent households on the financial system with access to free basic services | 100% of indigent households on the financial system with access to free basic services | 30-Jun-18 |
| KPI 16 | | | | | | | | | | | |
| KPI 17 | Development Priority 10: Administrative and Institutional capacity | Financial Viability | Outcome 9: A responsive and, accountable, effective and efficient local government system | Debtors administration - Debtors Test = (Gross Debtors / Total Revenue from Rates and Services) x 365 Days | 66 days as at 31 December | 66 days | 30-Jun-18 |
| KPI 18 | Development Priority 10: Administrative and Institutional capacity | Financial viability | Outcome 9: A responsive and, accountable, effective and efficient local government system | Financial viability as expressed by the following ratios: (i) $A=B-C/D$. Where- "A" represents debt coverage. "B" represents total operating revenue received - "C" represents operating grants; "D" represents debt service payments (i.e. interest + redemption) due within the financial year | Financial viability as expressed by the following ratios: (i) $A=B-C/D$. Where- "A" represents debt coverage. "B" represents total operating revenue received - "C" represents operating grants; "D" represents debt service payments (i.e. interest + redemption) due within the financial year | N/A | N/A | N/A | Annual report | Annual report | 30-Jun-18 |

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| KPI 19 | Development Priority 10: Administrative and Institutional capacity | Financial viability | Outcome 9: A responsive and, accountable, effective and efficient local government system | Financial viability as expressed by the following ratios: $A = B+C / D$ Where "A" represents cost coverage; "B" represents all available cash at a particular time; "C" represents investments; "D" represents monthly fixed operating expenditure | Financial viability as expressed by the following ratios: $A = B+C / D$ Where - "A" represents cost coverage; "B" represents all available cash at a particular time; "C" represents investments; "D" represents monthly fixed operating expenditure | N/A | N/A | N/A | Annual report | Annual report | 30-Jun-18 |
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| KPI Nr | Development Priority | KPA | National Development Plan | Indicator | Baseline | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | Ann Target | Annual Target Date |
|------------------------------------|--|---|---|---|---|---|---|---|---|---|--------------------|
| DIRECTOR COMMUNITY SERVICES | | | | | | | | | | | |
| KPI 20 | Development Priority 10: Administrative and Institutional capacity | Good Governance | Outcome 9: A responsive and, accountable, effective and efficient local government system | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 30-Jun-19 |
| KPI 21 | Development Priority 7: Sanitation, Waste Management and Waste Removal | Service Delivery and Infrastructure Development | Outcome 2: Improve health and life expectancy | 100% Rendering of refuse removal services as per service delivery programme per quarter | 100% Rendering of refuse removal services as per service delivery programme per quarter | 100% Rendering of refuse removal services as per service delivery programme per quarter | 100% Rendering of refuse removal services as per service delivery programme per quarter | 100% Rendering of refuse removal services as per service delivery programme per quarter | 100% Rendering of refuse removal services as per service delivery programme per quarter | 100% Rendering of refuse removal services as per service delivery programme per quarter | 30-Jun-19 |
| KPI 22 | Development Priority 7: Sanitation, Waste Management and Waste Removal | Service Delivery and Infrastructure Development | Outcome 2: Improve health and life expectancy | 100% Rendering of refuse removal services as per service delivery programme per quarter (Satelite area) | 100% Rendering of refuse removal services as per service delivery programme per quarter (Satelite area) | 100% Rendering of refuse removal services as per service delivery programme per quarter (Satelite area) | 100% Rendering of refuse removal services as per service delivery programme per quarter (Satelite area) | 100% Rendering of refuse removal services as per service delivery programme per quarter (Satelite area) | 100% Rendering of refuse removal services as per service delivery programme per quarter (Satelite area) | 100% Rendering of refuse removal services as per service delivery programme per quarter (Satelite area) | 30-Jun-19 |
| KPI 23 | Development Priority 9: Community Development and Facilities | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Fencing - M Jacobs stadium | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 24 | Development Priority 9: Community Development and Facilities | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Upgrade cemeteries | None | 30% of budget spent | 45% of budget spent | 15% of budget spent | 10% of budget spent | 100% of budget spent | 30-Jun-19 |

| KPI Nr | Development Priority | KPA | National Development Plan | Indicator | Baseline | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | Ann Target | Annual Target Date |
|------------------------------------|--|---|---|--|--|--|--|--|--|--|--------------------|
| DIRECTOR CORPORATE SERVICES | | | | | | | | | | | |
| KPI 25 | Development Priority 10: Administrative and Institutional Capacity | Institutional Development and Organisational Transformation | Outcome 9: A responsive and, accountable, effective and efficient local government system | Annual Report compiled and approved by 31 March 2018 | Annual Report compiled and approved by 31 March 2017 | N/A | N/A | Annual Report compiled and approved by 31 March 2018 | N/A | Annual Report compiled and approved by 31 March 2018 | 31-Mar-18 |
| KPI 26 | Development Priority 10: Administrative and Institutional capacity | Good Governance | Outcome 9: A responsive and, accountable, effective and efficient local government system | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 30-Jun-18 |
| KPI 27 | Development Priority 10: Administrative and Institutional Capacity | Institutional Development and Organisational Transformation | Outcome 9: A responsive and, accountable, effective and efficient local government system | Policy guidance - Updated register and publishing of all policies on data storage device per quarter. | Updated register and publishing of all policies on data storage device per quarter | Updated register and publishing of all policies on data storage device per quarter | Updated register and publishing of all policies on data storage device per quarter | Updated register and publishing of all policies on data storage device per quarter | Updated register and publishing of all policies on data storage device per quarter | Updated register and publishing of all policies on data storage device per quarter | 30-Jun-18 |
| KPI 28 | Development Priority 10: Administrative and Institutional Capacity | Institutional Development and Organisational Transformation | Outcome 5: A skilled and capable workforce to support inclusive growth | The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan | The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan | N/A | N/A | N/A | 80% of employees | 80% of employees | 30-Jun-18 |

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| KPI 29 | Development Priority 10: Administrative and Institutional capacity | Financial Viability | Outcome 9: A responsive and, accountable, effective and efficient local government system | The percentage of a municipality's salary budget actually spent on implementing its workplace skills plan | The percentage of a municipality's salary budget actually spent on implementing its workplace skills plan | N/A | N/A | N/A | 1% of salary budget spent | 1% of salary budget spent | 30-Jun-18 |
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| KPI 35 | Development Priority 8: Economic Growth and Job Creation | Local Economic Development | Outcome 4: Decent employment through inclusive growth | The number of full time equivalent jobs (FTEs) created through municipality's local, economic development initiatives including capital projects | The number of full time equivalent jobs (FTEs) created through municipality's local, economic development initiatives including capital projects | N/A | N/A | N/A | 8 FTE jobs created for financial year | 8 FTE jobs created for financial year | 30-Jun-19 |
| KPI 36 | Development Priority 5: Energy and Electricity | Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | 100% of EEDSM allocation spent by 30 June 2019 | 100% of EEDSM allocation spent by 30 June 2018 | N/A | 60% of EEDSM allocation spent | 40% of EEDSM allocation spent | N/A | 100% of EEDSM allocation spent by 30 March 2019 | 30-Mar-19 |
| KPI 37 | Development Priority 5: Energy and Electricity | Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | New streetlights - various ares | none | 16% of budget spent | 17% of budget spent | 33% of budget spent | 34% of budget spent | 100% of budget spent | 30-Jun-19 |
| KPI 38 | Development Priority 5: Energy and Electricity | Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | LED Streetlights | none | 40% of budget spent | 25% of budget spent | 15% of budget spent | 20% of budget spent | 100% of budget spent | 30-Jun-19 |
| KPI 39 | Development Priority 5: Energy and Electricity | Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Replace streetlights | none | 25% of budget spent | 34.5% of budget spent | 17.9% of budget spent | 22.6% of budget spent | 100% of budget spent | 30-Jun-19 |

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| KPI 40 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Purchase of 1 Front end Loader | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 41 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Purchase of Tipper 6 Cub x 2 | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 42 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Purchasing of Bakkie 1000KG with toolbox. | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 43 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Purchasing of Bakkie 1000KG x 4. | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 44 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Purchasing of Vacuum tanker 6000L x 1 | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 45 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Purchasing of Compactor truck 17 cub x 2 | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |

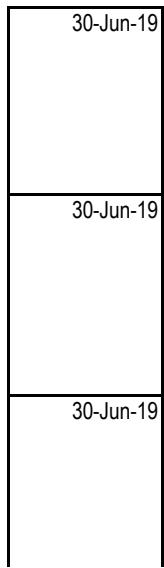
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| KPI 46 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Aankoop van 140G Padskraper x 1 | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 47 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Aankoop van 1 Bakkie 4x4 DC | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 48 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Aankoop van Bakkie 1.6 / 1.4. 500kg x 4 | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 49 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Aankoop van Car 1.6 luikrug x 2 | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 50 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Aankoop van Car 1.6 Sedan x 2 | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 51 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Aankoop van Crew cab trok met drarak 2 ton | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |

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| KPI 52 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Aankoop van Bakkie 1000kg met volle deur kappie (Sanitasie) x 2 | None | N/A | 100% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |
| KPI 53 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Aankoop van Sanitasie trok x 2 | none | N/A | N/A | N/A | 100% of budget spent | 100% of budget spent | 30-Jun-19 |
| KPI 54 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Aankoop van Kombi 14 sitplek x 1 | none | N/A | N/A | N/A | 100% of budget spent | 100% of budget spent | 30-Jun-19 |
| KPI 55 | Development Priority 5: Energy and Electricity | Service Delivery and Infrastructure Development | Outcome 8: Sustainable human settlements and improved quality of household live. | Electrification of houses in Louisvale | None | 50% of budget spent | 50% of budget spent | N/A | N/A | 100% of budget spent | 31-Dec-18 |

| KPI Nr | Development Priority | KPA | National Development Plan | Indicator | Baseline | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | Ann Target |
|-----------------------------------|--|---|---|--|---|---|---|---|---|---|
| DIRECTOR CIVIL ENGINEERING | | | | | | | | | | |
| KPI 56 | Development Priority 10: Administrative and Institutional capacity | Good governance | Outcome 9: A responsive and, accountable, effective and efficient local government system | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter |
| KPI 57 | Development Priority 2: Water Resources and Services | Service Delivery and Infrastructure Development | Outcome 8: Sustainable human settlements and improved quality of household life. | Number of households with access to functional water service - Report | 80% of households | N/A | N/A | N/A | 80% of households | 80% of households |
| KPI 58 | Development Priority 3: Sewerage | Service Delivery and Infrastructure Development | Outcome 8: Sustainable human settlements and improved quality of household life. | Number of households with access to functional sanitation service - Report | 70% of households | N/A | N/A | N/A | 70% of households | 70% of households |
| KPI 59 | Development Priority 3: Sewerage | Service Delivery and Infrastructure Development | Outcome 8: Sustainable human settlements and improved quality of household life. | Sewer connections : All new sewer connections to be executed within 90 days from date of approval | Sewer connections : All new sewer connections to be executed within 90 days from date of approval | All new sewer connections to be executed within 90 days from date of approval | All new sewer connections to be executed within 90 days from date of approval | All new sewer connections to be executed within 90 days from date of approval | All new sewer connections to be executed within 90 days from date of approval | All new sewer connections to be executed within 90 days from date of approval |
| KPI 60 | Development Priority 8: Economic Growth and Job Creation | Local Economic Development | Outcome 4: Decent employment through inclusive growth | The number of full time equivalent jobs (FTEs) created through municipality's local, economic development initiatives including capital projects | 15 FTE jobs created for financial year | N/A | N/A | N/A | 15 FTE jobs created for financial year | 15 FTE jobs created for financial year |

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| KPI 61 | Development Priority 2 : Water Resources and Services | KPA 2 : Service Delivery and Infrastructure Development | Outcome 8: Sustainable human settlements and improved quality of household life. | Water Connections : All new water connections to be executed within 90 days from date of approval | All new water connections to be executed within 90 days from date of approval | All new water connections to be executed within 90 days from date of approval | All new water connections to be executed within 90 days from date of approval | All new water connections to be executed within 90 days from date of approval | All new water connections to be executed within 90 days from date of approval | |
| KPI 62 | Development Priority 2: Water Resources and Services | Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Supply and delivery of 5000L Water Tanks. | Supply and delivery of 5000L Water Tanks. | 30% of budget spent | N/A | 30% of budget spent | 40% of budget spent | 100% of budget spent |
| KPI 63 | Development Priority 3: Sewerage | Service Delivery and Infrastructure Development | Outcome 8: Sustainable human settlements and improved quality of household life. | Construction of new Louisvale sewage pump station | None | N/A | 10% of budget spent | 30% of budget spent | 60% of budget spent | 100% of budget spent |

| Annual Target Date |
|-----------------------|
| 30-Jun-19 |



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| KPI 69 | Development Priority 7: Sanitaion, Waste Management and Waste Removal | Service Delivery and Infrastructure Development | Outcome 2: Improve health and life expectancy | Rendering of vacuum tank services as per service delivery programme - (Satelite area) | 95% rendering of vacuum tank services | Rendering of vacuum tank services as per service delivery programme | Rendering of vacuum tank services as per service delivery programme | Rendering of vacuum tank services as per service delivery programme | Rendering of vacuum tank services as per service delivery programme | 30-Jun-19 |
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| KPI Nr | Development Priority | KPA | National Development Plan | Indicator | Baseline | Qtr 1 Target | Qtr 2 Target | Qtr 3 Target | Qtr 4 Target | Ann Target | Annual Target Date |
|--|--|---|---|--|---|---|---|---|---|---|--------------------|
| DIRECTOR PLANNING & DEVELOPMENT | | | | | | | | | | | |
| KPI 70 | Development Priority 10: Administrative and Institutional capacity | Good governance | Outcome 9: A responsive and, accountable, effective and efficient local government system | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 80% of assigned council resolutions executed by end of each quarter | 30-Jun-19 |
| KPI 71 | Development Priority 8: Economic Growth and Job Creation | Local Economic Development | Outcome 4: Decent employment through inclusive growth | The number of full time equivalent jobs (FTEs) created through municipality's local, economic development initiatives including capital projects | 30 jobs created for financial year | N/A | N/A | N/A | 30 jobs created for financial year | 30 jobs created for financial year | 30-Jun-19 |
| KPI 72 | Development Priority 3: Sewerage | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | LOUBOS: Construction of new Oxidation Ponds | None | N/A | N/A | 60% of budget spent | 100% of budget spent | 100% of budget spent | 30-Jun-19 |
| KPI 73 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | KLEIN MIER: Upgrading of gravel roads to paved roads. | None | N/A | 20% of budget spent | 40% of budget spent | 100% of budget spent | 100% of budget spent | 30-Jun-19 |
| KPI 74 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | MIER: LOUBOS: Upgrading of Internal Streets | None | 100% of budget spent | N/A | N/A | N/A | 100% of budget spent | 30-Sep-18 |

| | | | | | | | | | | | |
|--------|---|---|--|---|------|----------------------|---------------------|---------------------|----------------------|-------------------------|-----------|
| KPI 75 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | MIER: Askham/Kameelduin Upgrading of internal streets Phase 3 | None | 100% of budget spent | N/A | N/A | N/A | 100% of budget spent | 30-Sep-18 |
| KPI 76 | Development Priority 3: Sewerage | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Melkstroom: Establishment of Waste Water Treatment Works | None | N/A | 20% of budget spent | 40% of budget spent | 100% of budget spent | 100% of budget spent | 30-Jun-19 |
| KPI 77 | Development Priority 2: Water Resources and Services | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Melkstroom: Bulk water provision | None | 100% of budget spent | N/A | N/A | N/A | 100% of budget spent | 30-Sep-18 |
| KPI 78 | Development Priority 6: Roads, Transport & Stormwater Drainage. | KPA 2 : Service Delivery and Infrastructure Development | Outcome 6: Efficient, competitive and responsive economic infrastructure network | Paving of streets in Louisvale Road | None | 20% of budget spent | 40% of budget spent | 70% of budget spent | 100% of budget spent | 100% of budget spending | 30-Jun-19 |

NC087 Dawid Kruiper - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description | Ref | Budget Year 2017/18 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|--------|--------|--------|----------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | | | | | | | | | |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 1 - MUNICIPAL MANAGER | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - CORPORATE SERVICES | | (42) | 209 | 550 | 583 | 1 545 | 98 | 156 | 898 | 1 025 | 2 672 | 4 656 | 5 228 | 17 579 | 9 942 | 10 538 |
| Vote 3 - BUDGET AND TREASURY OFFICE | | 47 157 | 4 770 | 8 954 | 9 718 | 28 976 | 11 068 | 8 920 | 8 663 | 28 602 | 13 693 | 12 247 | 57 155 | 239 921 | 216 929 | 282 887 |
| Vote 4 - COMMUNITY SERVICES | | 3 398 | 3 539 | 3 772 | 3 636 | 3 619 | 3 375 | 3 663 | 2 991 | 3 000 | 3 143 | 3 582 | 2 339 | 40 056 | 38 905 | 40 634 |
| Vote 5 - TECHNICAL DIRECTOR | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - ELECTRO MECHANICAL SERVICES | | 22 690 | 22 459 | 22 571 | 22 124 | 23 785 | 23 100 | 25 370 | 21 870 | 23 171 | 19 400 | 20 033 | 32 380 | 278 955 | 283 257 | 291 373 |
| Vote 7 - CIVIL ENGINEERING SERVICES | | 7 474 | 6 600 | 7 495 | 7 654 | 8 092 | 7 369 | 9 547 | 7 670 | 8 144 | 7 415 | 7 232 | 16 238 | 100 932 | 101 627 | 107 873 |
| Vote 8 - DEVELOPMENT AND PLANNING SERVICES | | 913 | 1 027 | 894 | 1 066 | 1 032 | 1 127 | 935 | 1 311 | 736 | 819 | 1 018 | (119) | 10 758 | 11 390 | 12 061 |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | | 81 590 | 38 605 | 44 236 | 44 782 | 67 049 | 46 138 | 48 589 | 43 404 | 64 677 | 47 142 | 48 768 | 113 221 | 688 201 | 662 049 | 745 365 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - MUNICIPAL MANAGER | | 1 345 | 1 366 | 1 843 | 1 657 | 1 874 | 1 624 | 1 717 | 1 581 | 1 634 | 1 928 | 1 667 | 28 811 | 47 050 | 45 994 | 48 611 |
| Vote 2 - CORPORATE SERVICES | | 2 191 | 2 328 | 2 822 | 3 064 | 3 729 | 2 850 | 2 727 | 2 820 | 2 844 | 2 844 | 2 819 | 77 | 31 114 | 36 232 | 37 755 |
| Vote 3 - BUDGET AND TREASURY OFFICE | | 2 400 | 2 597 | 3 897 | 3 963 | 5 470 | 3 668 | 2 665 | 2 235 | 2 673 | 4 265 | 2 520 | 14 523 | 50 878 | 47 257 | 49 847 |
| Vote 4 - COMMUNITY SERVICES | | 5 644 | 6 006 | 7 869 | 6 765 | 9 842 | 6 688 | 6 270 | 6 684 | 6 529 | 7 060 | 6 690 | 44 325 | 120 372 | 128 785 | 135 424 |
| Vote 5 - TECHNICAL DIRECTOR | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - ELECTRO MECHANICAL SERVICES | | 3 212 | 23 076 | 19 508 | 13 301 | 15 951 | 15 523 | 18 207 | 15 946 | 15 190 | 15 829 | 14 752 | 49 563 | 220 056 | 244 027 | 254 923 |
| Vote 7 - CIVIL ENGINEERING SERVICES | | 7 617 | 7 213 | 10 234 | 9 146 | 11 449 | 9 055 | 9 118 | 9 220 | 10 177 | 12 913 | 8 491 | 61 968 | 166 600 | 176 272 | 182 896 |
| Vote 8 - DEVELOPMENT AND PLANNING SERVICES | | 1 382 | 1 439 | 1 682 | 1 506 | 2 435 | 1 555 | 1 442 | 1 444 | 1 454 | 1 474 | 1 431 | 9 731 | 26 974 | 31 050 | 32 846 |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | | 23 791 | 44 024 | 47 856 | 39 403 | 50 750 | 40 965 | 42 147 | 39 929 | 40 501 | 46 313 | 38 368 | 208 999 | 663 046 | 709 617 | 742 302 |
| Surplus/(Deficit) before assoc. | | 57 799 | (5 419) | (3 620) | 5 379 | 16 299 | 5 172 | 6 443 | 3 475 | 24 176 | 829 | 10 400 | (95 777) | 25 155 | (47 568) | 3 063 |
| Taxation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Attributable to minorities | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of surplus/ (deficit) of associate | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 1 | 57 799 | (5 419) | (3 620) | 5 379 | 16 299 | 5 172 | 6 443 | 3 475 | 24 176 | 829 | 10 400 | (95 777) | 25 155 | (47 568) | 3 063 |

NC087 Dawid Kruiper - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description R thousand | Ref | Budget Year 2017/18 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----|---------------------|----------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|------------------|---|---------------------------|---------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Revenue By Source | | | | | | | | | | | | | | | | |
| Property rates | | 22 663 | 4 314 | 6 264 | 6 601 | 6 925 | 6 326 | 6 174 | 6 201 | 6 212 | 6 175 | 6 164 | 13 232 | 97 249 | 95 133 | 100 841 |
| Service charges - electricity revenue | | 22 670 | 22 424 | 22 410 | 22 092 | 23 740 | 22 773 | 22 343 | 21 682 | 23 131 | 19 324 | 19 902 | 31 621 | 274 113 | 278 387 | 282 966 |
| Service charges - water revenue | | 4 451 | 3 472 | 4 366 | 4 450 | 4 963 | 4 565 | 6 706 | 4 931 | 5 391 | 4 697 | 4 560 | 13 672 | 66 226 | 66 892 | 71 054 |
| Service charges - sanitation revenue | | 3 002 | 3 092 | 3 098 | 3 193 | 3 104 | 2 774 | 2 794 | 2 699 | 2 712 | 2 674 | 2 695 | 2 399 | 34 235 | 34 235 | 36 289 |
| Service charges - refuse revenue | | 2 779 | 2 844 | 2 890 | 2 498 | 2 510 | 2 158 | 2 409 | 2 154 | 2 030 | 2 174 | 2 198 | 3 010 | 29 653 | 29 516 | 31 287 |
| Service charges - other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | | 660 | 710 | 732 | 457 | 527 | 645 | 658 | 881 | 1 044 | 700 | 608 | 2 018 | 9 640 | 10 218 | 10 832 |
| Interest earned - external investments | | 18 | 22 | 30 | 39 | 16 | 17 | 71 | 61 | 103 | 111 | 300 | 1 802 | 2 590 | 1 685 | 1 787 |
| Interest earned - outstanding debtors | | 218 | 247 | 234 | 246 | 276 | 268 | 297 | 322 | 292 | 312 | 197 | 801 | 3 710 | 3 933 | 4 169 |
| Dividends received | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | | 36 | 24 | 27 | 61 | 60 | 24 | 43 | 49 | 52 | 35 | 52 | 207 | 668 | 708 | 751 |
| Licences and permits | | 140 | 120 | 136 | 139 | 127 | 83 | 116 | 168 | 131 | 133 | 141 | 210 | 1 644 | 1 743 | 1 847 |
| Agency services | | 354 | 148 | 308 | 347 | 369 | 279 | 329 | 367 | 335 | 352 | 418 | 52 | 3 657 | 1 756 | 1 862 |
| Transfers and subsidies | | 23 996 | 370 | 571 | 773 | 18 836 | 2 095 | 760 | 110 | 14 973 | 399 | 1 529 | 25 344 | 89 758 | 90 631 | 103 945 |
| Other revenue | | 602 | 717 | 944 | 938 | 848 | 818 | 827 | 883 | 715 | 456 | 596 | 5 370 | 13 714 | 14 325 | 15 184 |
| Gains on disposal of PPE | | 1 | 101 | - | 462 | 1 448 | 751 | 73 | 754 | 151 | 2 600 | 4 451 | 2 272 | 13 064 | 5 368 | 5 690 |
| Total Revenue (excluding capital transfers and contributions) | | 81 590 | 38 605 | 42 009 | 42 296 | 63 750 | 43 576 | 43 600 | 41 261 | 57 272 | 40 142 | 43 810 | 102 010 | 639 921 | 634 532 | 668 503 |
| Expenditure By Type | | | | | | | | | | | | | | | | |
| Employee related costs | | 14 360 | 14 044 | 17 611 | 15 416 | 25 003 | 15 753 | 15 816 | 15 571 | 15 663 | 15 529 | 15 712 | 79 172 | 259 650 | 271 308 | 286 985 |
| Remuneration of councillors | | 629 | 629 | 629 | 629 | 629 | 629 | 677 | 854 | 663 | 663 | 663 | 4 120 | 11 416 | 12 104 | 12 830 |
| Debt impairment | | - | - | - | - | - | - | - | - | - | - | - | 5 000 | 5 000 | 5 300 | 5 618 |
| Depreciation & asset impairment | | 6 711 | 6 711 | 6 711 | 6 711 | 6 711 | 6 711 | 6 711 | 6 711 | 6 711 | 6 711 | 6 711 | 6 711 | 80 534 | 92 570 | 92 608 |
| Finance charges | | 200 | 79 | 257 | 27 | 66 | 42 | 2 529 | 4 | 64 | 7 | 3 | 9 202 | 12 481 | 12 497 | 12 513 |
| Bulk purchases | | - | 19 438 | 18 169 | 11 144 | 12 707 | 12 486 | 13 332 | 12 563 | 13 299 | 16 762 | 10 794 | 37 282 | 177 976 | 198 425 | 208 346 |
| Other materials | | 318 | 462 | 738 | 1 056 | 1 192 | 1 113 | 451 | 1 030 | 1 026 | 1 361 | 1 171 | 8 471 | 18 388 | 19 308 | 20 273 |
| Contracted services | | 78 | 129 | 557 | 566 | 448 | 856 | 429 | 208 | 412 | 266 | 281 | 15 260 | 19 490 | 16 758 | 17 635 |
| Transfers and subsidies | | 12 | - | - | 3 | 5 | 1 | - | 24 | - | 221 | 9 | 335 | 610 | 223 | 236 |
| Other expenditure | | 1 483 | 2 531 | 3 184 | 3 850 | 3 989 | 3 375 | 2 202 | 2 963 | 2 662 | 4 793 | 3 024 | 43 446 | 77 501 | 81 127 | 85 258 |
| Loss on disposal of PPE | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | | 23 791 | 44 024 | 47 856 | 39 403 | 50 750 | 40 965 | 42 147 | 39 929 | 40 501 | 46 313 | 38 368 | 208 999 | 663 046 | 709 617 | 742 302 |
| Surplus/(Deficit) | | 57 799 | (5 419) | (5 846) | 2 892 | 13 000 | 2 611 | 1 454 | 1 333 | 16 771 | (6 171) | 5 442 | (106 989) | (23 124) | (75 086) | (73 799) |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | | - | - | 2 227 | 2 486 | 3 299 | 2 561 | 4 989 | 2 142 | 7 406 | 7 000 | 4 958 | 11 212 | 48 280 | 27 518 | 76 862 |

| | | | | | | | | | | | | | | | | |
|---|---------------|----------------|----------------|----------------|---------------|---------------|--------------|--------------|---------------|---------------|---------------|-----------------|-----------------|-----------------|-----------------|--------------|
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Transfers and subsidies - capital (in-kind - all) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Surplus/(Deficit) after capital transfers & contributions | 57 799 | (5 419) | (3 620) | 5 379 | 16 299 | 5 172 | 6 443 | 3 475 | 24 176 | 829 | 10 400 | (95 777) | 25 155 | (47 568) | 3 063 | |
| Taxation | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Attributable to minorities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Surplus/(Deficit) | 1 | 57 799 | (5 419) | (3 620) | 5 379 | 16 299 | 5 172 | 6 443 | 3 475 | 24 176 | 829 | 10 400 | (95 777) | 25 155 | (47 568) | 3 063 |